RECEIVED 1 BEFORE THE STATE OF INDIANA OCT 1 0 2012 CIVIL RIGHTS COMMISSION 2 INDIANA CIVIL RIGHTS COMMISSION 3 4 5 PUBLIC MEETING OF SEPTEMBER 28, 2012 6 7 ORIGINAL 8 9 PROCEEDINGS in the above-captioned matter, before the Indiana 10 Civil Rights Commission, David C. Carter, 11 12 Chairman, taken before me, Lindy L. Meyer, Jr., a 13 Notary Public in and for the State of Indiana, County of Shelby, at the Indiana Government 14 15 Center South, Conference Center, Room A, 402 West Washington Street, Indianapolis, Indiana, on 16 17 Friday, September 28, 2012 at 11:15 o'clock a.m. 18 19 20 21 William F. Daniels, RPR/CP CM d/b/a ACCURATE REPORTING OF INDIANA 12922 Brighton Avenue 22 Carmel, Indiana 46032 (317) 848-0088 23

APPEARANCES: 1 2 COMMISSION MEMBERS: 3 David C. Carter, Chairman Barry Baynard 4 Tehiji G. Crenshaw Charles D. Gidney 5 Steven A. Ramos 6 INDIANA CIVIL RIGHTS COMMISSION 7 By Joshua Brewster, Dep. Director Indiana Government Center North 8 100 North Senate Avenue, Room N103 Indianapolis, Indiana 46204 On behalf of the Commission. 9 10 OTHER COMMISSION STAFF PRESENT: 11 Pamela Cook 12 Daniel Lopez Marco Deckard Debbie Rincones-Chavez 13 14 ALSO PRESENT: 15 Shugin Gao 16 Gengxin Hu Audrey Tsay, Interpreter 17 18 19 20 21 22 23

1 11:15 o'clock a.m. September 28, 2012 2 3 CHAIRMAN CARTER: I'd like to call 4 the September meeting of the Indiana Civil Rights Commission to order. We have a quorum, and you 5 6 have presumably had the opportunity to review the 7 Do we have any comments on the minutes? 8 Otherwise, I will entertain a motion to accept 9 them. 10 COMM. BAYNARD: I'll make a motion to 11 accept the minutes as written. 12 CHAIRMAN CARTER: And a second? 13 COMM. GIDNEY: Second. 14 CHAIRMAN CARTER: All in favor? 15 COMM. CRENSHAW: Aye. 16 COMM. BAYNARD: Aye. 17 COMM. RAMOS: Aye. 18 COMM. GIDNEY: Aye. 19 CHAIRMAN CARTER: Any opposed? 20 (No response.) 21 CHAIRMAN CARTER: Thank you. 22 The Financial Report is before you for the 23 month of August, and Ms. Cook, is there anything

1 to say?

MS. COOK: The only thing I'd like to note in the Financial Report is that the HUD and EEOC funds, the cooperative agreements, have been separated into individual funds. Because of our reporting to the Federal Government, we now have to keep those separate.

On a side note, for the Fiscal Year
'14-'15 biennial budgets, we're getting ready to
do our Budgets Commission, and currently they're
asking for -- remember, in previous years they'd
been asking for the three percent retention.
They're now asking for that three percent
reduction in the budget for Fiscal Year '14-'15.

COMM. RAMOS: Already?

MS. COOK: Yes.

 $\label{eq:CHAIRMAN CARTER:} \quad \text{No matter who wins}$ the election.

MS. COOK: Right, yes.

COMM. RAMOS: In your column, it says the year reversion.

MS. COOK: Uh-huh.

COMM. RAMOS: That's -- the year to

1 date is the first one that's on that, so we have 2 the annual retention, we have the net, or what's 3 remaining, but you budget us by month, right, so you have an obligation by month? 4 Right. 5 MS. COOK: COMM. RAMOS: Could you just show 6 7 that again what our budget's going to be? can do it off-line. 8 9 MS. COOK: Okay. 10 COMM. RAMOS: That way we can see, from a tracking standpoint, where we're at for 11 the budget and where we're at --12 13 MS. COOK: Okay. Fantastic. 14 CHAIRMAN CARTER: Any more questions 15 for Ms. Cook? 16 (No response.) CHAIRMAN CARTER: Comments on the 17 Financial Report? 18 (No response.) 19 20 CHAIRMAN CARTER: I don't think we need to vote on it. 21 No. We move on to Old Business, Report 22 Okay. by Commissioners on Complainant Appeals. 23

1 Comm. Crenshaw. 2 COMM. CRENSHAW: On the case of 3 Connie Brown versus Patterson Logistics Services, 4 I'd like to make a recommendation upholding the 5 Deputy Director's finding of no probable cause. 6 CHAIRMAN CARTER: And may I have a 7 motion to accept that recommendation, please? 8 COMM. GIDNEY: So moved. 9 COMM. BAYNARD: Second. CHAIRMAN CARTER: All in favor? 10 COMM. CRENSHAW: Aye. 11 12 COMM. BAYNARD: Aye. 13 COMM. RAMOS: Aye. 14 COMM. GIDNEY: Aye. 15 CHAIRMAN CARTER: Any opposed? 16 (No response.) 17 CHAIRMAN CARTER: Okay. Thank you. 18 In my two cases, Ruth Golden and Shenika Gaines versus The Kroger Company, I recommend 19 20 that we uphold the no probable cause finding. 21 May I have a motion to accept that 22 recommendation?

COMM. BAYNARD: So moved.

1 COMM. CRENSHAW: Second. 2 COMM. RAMOS: Second. 3 CHAIRMAN CARTER: All in favor? 4 COMM. CRENSHAW: Aye. 5 COMM. BAYNARD: Aye. 6 COMM. RAMOS: Aye. 7 COMM. GIDNEY: Aye. 8 CHAIRMAN CARTER: Any opposed? 9 (No response.) 10 CHAIRMAN CARTER: Okay. Thank you. 11 Comm. Ramos. 12 COMM. RAMOS: In the case of Rock 13 Perri versus the Partners In Opportunities, I 14 recommend that we uphold the Director's findings 15 of no probable cause. 16 CHAIRMAN CARTER: And may I have a 17 motion to accept that recommendation? 18 COMM. GIDNEY: So moved. 19 COMM. CRENSHAW: Second. 20 CHAIRMAN CARTER: All in favor? 21 COMM. CRENSHAW: Aye. 22 COMM. BAYNARD: Aye. 23 COMM. RAMOS: Aye.

COMM. GIDNEY: 1 Aye. 2 CHAIRMAN CARTER: Any opposed? 3 (No response.) 4 CHAIRMAN CARTER: Do we have any news 5 from Comm. Blackburn? 6 MS. RINCONES-CHAVEZ: 7 CHAIRMAN CARTER: Okay. Those two 8 cases will be continued. 9 Comm. Baynard. 10 COMM. BAYNARD: Yes. In the case of 11 Joseph Nauracy verses Sebos Nursing and Rehabilitation Center, I would recommend to the 12 Commission that we uphold the Deputy Director's 13 14 finding of no probable cause. 15 CHAIRMAN CARTER: Okay. May I have a 16 motion to accept that? 17 COMM. CRENSHAW: So moved. 18 COMM. GIDNEY: So moved. 19 COMM. RAMOS: Second. 20 CHAIRMAN CARTER: All in favor? 21 COMM. CRENSHAW: Aye. 22 COMM. BAYNARD: Aye. 23 COMM. RAMOS: Aye.

COMM. GIDNEY: Aye.

CHAIRMAN CARTER: All right. Any opposed?

(No response.)

CHAIRMAN CARTER: And Comm. Gidney?

COMM. GIDNEY: Okay. In the case of Baughman versus Emergency Radio Services, my recommendation is that we remand for further review.

CHAIRMAN CARTER: And do you have guidance for the investigator?

COMM. GIDNEY: Yeah. As far as the case, it involves the -- an employee who was discharged at or near the time that they were not working due to medical restrictions, and the rationale of the Respondent is that it wasn't due to the condition of the employee; it was based on their bottom line. As they kind of rearranged the work duties, they found that it was more cost effective for them to have one less employee.

I just don't see enough evidence that suggests that the one less employee necessarily needed to be the individual. If they can prove

that in some way that it was more cost effective to discharge him as opposed to anyone else within the company, then I could see the basis, but I just think it's a little odd that the timing of it happened to fall at the same time that he was out for medical reasons, and then at the same time, it was necessary to discharge him for financial reasons. So --

CHAIRMAN CARTER: Okay.

COMM. GIDNEY: -- I just want to see a little bit more.

CHAIRMAN CARTER: Okay. Do we need to vote on the recommendation to remand?

MR. BREWSTER: (Shook head no.)

CHAIRMAN CARTER: No? Okay. Then we won't. Thank you.

And on to New Business, or Assignment of New Appeals. I will take the case again Shuqin Gao versus Meijer, Inc. and Marsha Rush versus Jeffersonville Housing Authority.

Comm. Crenshaw, if you would look at Pamela Singleton versus Wal-Mart and Phillip Jefferson versus GreatCare.

Comm. Baynard, Reginald Coffey verses 1 Center Stone English Manor and Gregory Tatum 2 versus Gary Police Department. 3 Comm. Gidney, Marc Shell versus City of Anderson Transportation System and Kevin Tumey, 5 Sr. versus St. Catherine Regional Hospital. 6 Comm. Ramos, three cases of Robert Bailey 7 versus VPA, P.C. doing business as Visiting 8 Physician Association, versus Trinity Health 9 Corporation St. Joseph Regional Medical Center, 10 and versus Memorial Hospital South Bend. 11 And let's see. I will take one of 12 Comm. Garcia's cases, Antonio --13 COMM. CRENSHAW: I can take the other 14 one, if you want to me to. 15 CHAIRMAN CARTER: Thank you. 16 Antonio Peterson versus OmniSource, and if 17 you, Comm. Crenshaw, would take Pamela Kidd 18 versus Employment Plus. 19 MS. RINCONES-CHAVEZ: Thank you. 20 CHAIRMAN CARTER: Thank you. 21 MS. RINCONES-CHAVEZ: Two less 22

problems for the investigator.

CHAIRMAN CARTER: That's how you put it in the Groucho mode. Those of you who know the Marx Brothers movies will know the movie I'm referring to.

Anyway, Findings of Fact, Conclusions of
Law and Order. Phillip gray versus Bonnie &
Clyde's Restaurant, Inc.; Jamal Smith, in his
official capacity as Executive Director of the
Indiana Civil Rights Commission versus ICON
Properties, LLC, Orchid Hills, LLC, and Orchid
Hills Apartments; and Clifton Brooks versus Mount
Vernon Community School Corporation. If I may
have a motion to accept those findings of fact,
conclusions of law and order.

COMM. CRENSHAW: So moved.

COMM. GIDNEY: Second.

CHAIRMAN CARTER: All in favor?

COMM. CRENSHAW: Aye.

COMM. BAYNARD: Aye.

COMM. RAMOS: Aye.

COMM. GIDNEY: Aye.

CHAIRMAN CARTER: Okay. Any opposed?

(No response.)

CHAIRMAN CARTER: Thank you.

There are no consent agreements.

2

3 ric

4

5

6 7

8

9

10

12

13

14

15

16

17

18

19

20

21

22

23

We will be going up to Fort Wayne to --

right to Administrative Update. Is that you?

MR. BREWSTER: Well, I think actually

Danny is -- Danny Lopez is with us today, and it

looks like most of the report I've been given is

education and outreach activities, which is

Danny's bailiwick, so I'll let you go ahead.

MR. LOPEZ: All right. I will be extremely brief, but we are continuing our outreach efforts, ongoing statewide outreach efforts. We will be having -- just a couple of things to note. We'll be traveling down south to Evansville in October. We'll be doing a housing training down there with the Housing Authorities, not just in Evansville, but actually surrounding counties. We'll be traveling to Evansville for the -- not just Vanderburgh, but surrounding counties. We'll be traveling to Evansville for the training, and in addition to that, that same day we'll also be conducting CLE in the area for attorneys.

you know, working in conjunction with the local agency up there, we'll be in the Burmese community in -- towards the tail end of October. What we're planning on doing is going out to the -- there's about five different apartment buildings where there's a very, very high concentration of Burmese residents.

So, rather than asking them to come to the community center or anything like that, we're actually going to go out there, together with the Burmese Advocacy Center -- they're a partner of our agency -- and conducting some information and education right there in the apartment buildings. So, we're in the process of planning that, but we've got good partnership on the ground, and we're excited because we've never done anything like that.

Also, we've just kicked off this past week and starting, then, October 1st a -- essentially what's going to be your little media campaign to start rebranding the agency a little bit and make sure that we're getting our message out to different communities throughout the state.

We are -- we've broken the state down into four quadrants, essentially, or four regions.

We'll be heavily -- more heavily focused on one area, and then a little lighter in the other three areas each quarter for the next year, so we're starting in Southwestern Indiana.

So, there'll be public service announcements running, there'll be paid advertisements running that are on radio, there'll be some billboards up, and there'll be bus cards with our information, and in areas where we have part -- existing partnerships with the local agencies, we'll have their logo and information as well.

So, a lot going on on the outreach and media education side, but I'd be happy to answer any questions you have.

CHAIRMAN CARTER: I know I've been getting a lot of e-mail, newsletters and Facebook stuff.

MR. LOPEZ: And we're going to -- one thing I should note, too, is that we're -- about a your ago, last October, we conducted

essentially what was a free survey to try to get a feel for how much people understand not only about what their rights are, but about what we do as an agency, and give us a read on how recognizable we are across the state and how well people think we do our job.

We've now invested not only dollars but time and travel in developing the messaging pieces. We've been much more aggressive about getting out and providing education at the local level, partnering in the community.

So, we are now conducting essentially a post-survey. In October we'll be doing that, we'll be closing that out. Some of you may have received that already. We'll be closing that process in October, so that will give us a good kind of gauge on what return on investment we've been able to generate for the past year. And it'll also help us determine what has worked and hasn't worked as we develop our strategies for the next year, so --

COMM. RAMOS: Are you outsourcing

23 that?

MR. LOPEZ: No, we do that ourselves. We've worked -- we've partnered with -- we have an ongoing partnership with Butler and with Ball State, and so we've worked sort of unofficially with some of their researchers to help develop -- you know, we said, "Well, here's what we want to get at, and how best can we ask this to make sure we get the best kind of response?" And then our staff is tabulating that and breaking it down into categories. We're doing that all in-house.

COMM. RAMOS: Is that all done by e-mail, or is it done --

MR. LOPEZ: No, we -- part of it is done by e-mail, but, you know, as you know, if you do it electronically, you're going to get a certain demographic responding, and more importantly, you're going to eliminate a certain demographic that sometimes is the beneficiary of the work that you're doing.

So, we do provide it electronically, but we also do paper, and so any time we go out to an event in the community, we have paper surveys and we encourage people to fill them out, and we get

great responses. Just last week, you know, the Resource Festival that was here, we had about 60 families that came and filled out the surveys in Spanish that we provided, the same survey, but in Spanish, so --

COMM. RAMOS: Okay.

CHAIRMAN CARTER: Over the years,

I've -- one of the things I've noticed is that a

lot of the time in appeal, requests for appeal,

that people tend not to understand that we can
only do things as they are addressed by the law.

MR. LOPEZ: Right.

CHAIRMAN CARTER: And it's not a question of what's fair or isn't fair, it's a question of what the law says and doesn't say, and do you encounter people with that sort of misunderstanding a lot?

MR. LOPEZ: I mean I'm sure that we do. I think our investigators -- Josh, you probably can speak to that better.

MR. BREWSTER: Yeah, I mean certainly if -- you know, I don't want to make up numbers, but we'll say we receive, you know, maybe a

thousand calls in a month, and we only take in about, at the most, a hundred. Well, a thousand would be a lot, maybe it's like 600 or something like that, but the vast majority of calls we get are exactly that, they're the people who feel they were, you know, terminated unfairly, and we try to explain to them, you know, we have to show that there's a basis in race, religion, national origin, disability. So, yeah, there's definitely a misunderstanding of what the law requires as far as employment and in other areas.

CHAIRMAN CARTER: To be terminated is

to be treated unfairly, the way a person feels about it.

MR. BREWSTER: Yeah, right.

CHAIRMAN CARTER: And that's -- or I mean I know over the years, I've seen people misunderstanding the ADA, I mean "because I have a disability, I have these special rights" --

MR. BREWSTER: Right.

CHAIRMAN CARTER: -- and that isn't true.

MR. BREWSTER: Yeah, some people

often think that if you have a disability, you can't be terminated; they have to keep you employed, even if you can't do the job.

CHAIRMAN CARTER: And, of course, the ADA specifically says you don't need to create a job for this individual.

MR. BREWSTER: Yeah.

CHAIRMAN CARTER: Any other questions or observations?

(No response.)

CHAIRMAN CARTER: Well, I guess the upshot of what -- my comment about getting a lot of e-mails and Facebook stuff is that certainly the ICRC isn't hiding anywhere. It's right out there. But I'm sure there's still a lot of people that fall between whatever cracks there are.

COMM. RAMOS: Do you get a lot of hits on the videos?

MR. LOPEZ: Yeah, we get a fair amount of hits. We've been getting more and more. You know, again, we try very hard to not limit ourselves to that, that medium, because we

know that much of our real target demographic is not connected that way necessarily, or always connected that way necessarily, like others are.

But yeah, we have been, we have been. In fact, I've had people, you know, with the staff, the staff testimonials that we do and everything like that, I've had people actually comment to me at events that I've been in, "Hey, you know, what are doing next week? Now I can put a face to the name," and, you know, it gives a real tangibility, I guess, to the agency, which I think is important as we take this throughout the state.

COMM. RAMOS: Do you have a studio set for that now, or --

MR. LOPEZ: We developed -- and that's the other thing. We've tried very hard, and I'm sure Jamal and Joshua have been talking about this in previous meetings, but we have tried very hard to create collaboration, either agency to agency or the state or with the locals or with other local agencies at the ground level.

One of those partnerships is a partnership

with the Department of Education. The Department of Education has a high-definition studio in their basement that they use for their own messaging, and when we found out about that, we called them up and said, "Hey, look, how can we help you, and can you give us access to that and staff time?"

So, they actually have somebody who comes in and helps us film once a month. We put all of this stuff together, we take PSA's, they do radio stuff, TV stuff -- it's, like I said, all high definition -- and then they cut the film and send it to Brad, who's our Communications Director. Brad edits, and that's how we get that stuff done free of charge.

COMM. RAMOS: Great.

CHAIRMAN CARTER: Yeah, what I've seen is pretty well done. Of course, when you have big stars like Marco --

MR. LOPEZ: That's right.

CHAIRMAN CARTER: Okay. Well, we've come to announcements, and are we supposed to go out and get Ms. Gao?

1 MS. RINCONES-CHAVEZ: If you're 2 ready. 3 CHAIRMAN CARTER: And the drinks have 4 arrived, if you want coffee and that, if we take 5 a very short break and --6 MR. BREWSTER: Before we hear from 7 Ms. Gao, I guess I would like to make an 8 announcement, that -- I've already talked to my 9 staff about that I will be leaving the state, 10 actually, and the agency in January. I'm moving 11 with my wife and one-year-old to Maryland for a job she's taking with the county health 12 13 department there, so my ten years with the agency will come to an end, and I'm not sure what I'll 14 15 be doing from here on out, but I look forward to 16 the opportunities. 17 CHAIRMAN CARTER: Well, we'll miss 18 you. 19 COMM. RAMOS: A Christmas party. 20 had a Christmas party last year. 21 MR. BREWSTER: We should do that. 22 COMM. RAMOS: Yeah, maybe can do it. 23 MR. LOPEZ: Yeah, we'll do a big

celebration, a send-off.

(Recess taken.)

CHAIRMAN CARTER: All right. We're back in session.

Ms. Gao, I understand you have -- you said that you wanted to address us on appeal of your case, and I think we agreed on 15 minutes; is that --

MS. RINCONES-CHAVEZ: Yes.

CHAIRMAN CARTER: All right. So, the floor is yours.

(Ms. Gao spoke through an interpreter.)

MS. GAO: First of all, I would like to thank the Committee for giving me the opportunity. The second finding, I have some things for the Committee. Joshua Brewster point out in the finding of notice, in the second notice, that Meijer has no responsibility to inform the employees about the regulation and policy.

I would like to recite the regulation in the orientation, which says you will be informed about the policy and procedures which pertain to

affect you in the orientation. She disagreed, so I think -- I don't think that Joshua's comment is appropriate. He said there are things that Meijer didn't want to say, but they did not -- that Meijer did not care to say.

CHAIRMAN CARTER: Could you say that again, please?

MS. GAO: I think Joshua, he said problems with the law, Meijer has no responsibility to inform me this regulation. It is different from the orientation that Meijer -- one that says you will be informed about the policies and procedures which pertain to affect you, and she is separated with Joshua's statement.

I would like to -- the price, the price findings -- I mean the findings of no test, the first one, first of all, he say I knew the policy, so it's all right to fire me.

The second finding, maybe I did not read well about this policy, but to fire me is -- is okay, is not about discrimination. What I'd like to express today, the major -- you find -- or

not, even I don't know about the regulation, to fire me is not right, because -- because their regulation is set up for the cashiers.

The following -- I have some points I would like to think -- it was some points that I think is discrimination. The first, different cashiers have got to be fired for the same reason. Five cashiers, they stole the coupons. They use the coupons on -- in the wrong way. They disobey the policy of Meijer. They have -- they send out the investigations. They say they knew the policy. They did this, they did this, and then they grade it.

But I'm not a cashier. I didn't get orientation on this policy. I just pick up the coupon on from the trash, but they accused me of cheating. And steal is different behavior, but they put this on there. This is wrong.

Second thing, the same behavior, but different -- different outcome. One cashier, she pick up -- I mean the cashier pick up a lot of coupons, and work with the other cashiers, use the illegal way to purchase what they're not

supposed to purchase, but this cashier didn't get fired, because she didn't -- I mean the cashier didn't steal. The cashier just pick up the coupons. And then I'm the only one out of thousand employees. The only one got fired because of picking up the coupons.

The third point, illegal use of the coupons, those five people, they were -- they were all cashiers. They all got oriented. I'm one of the thousand employees at Meijer in Indiana, the only one not cashier. Without being orientated about the policy of coupons, they used this policy to fire me.

The fourth, the whole procedure is discrimination of -- the whole procedure of firing me is discrimination. The five people got fired, they were -- they all investigated their cases and then they got fired. Only one person, the person stole \$80 coupons.

The person said did not know -- the person didn't know the regulation, but the person's advisor point out that the person got orientated, so then he got amend. The person wrote the

regret later. I am the only one without going through regulation.

And took me to the office and talked to me, and through translation, the security think I have the problem of language. Needs to investigate and then find out. In the report of investigation, they point out that the store -- the store manager come to investigate and check, find out, and then decide whatever to do from there.

In the report of investigation he also written because of only picking up the coupons, you can only be given a warning, but on the second day I was fired. When I found the store manager, I told him, the store manager, I didn't know the policy.

The store manager called my supervisor.

The supervisor approved that I didn't know the policy. He didn't even -- the store manager -- the store manager didn't even correct what he did not -- what he made -- the mistake that he made. He used -- the store manager used the deficiency of language, asked me to use -- choose yes, no to

answer the question.

He -- for -- to cover up his mistakes at the work, because he didn't investigate, and then fired me, for his self-esteem. He gave me, a person who cannot speak English, 65-years-old lady, give me the while life's hurt, made me feel -- made me feel, non-English, pressured and helpless, because I am helpless.

I went through translation to submit a document, submit a letter that I -- to express I have working for -- I've been working for Meijer's 17 years. All of my performance get approve -- affirmed by all of my supervisors in the past. I don't want to be fired to leave Meijer, and may I use to quit, to leave the Meijer, but this, the request, was -- was refused.

I would like to find out the real reason of being laid off. Through translation, I asked the store manager to give me a report of laying me off. But -- the investigation, but I got refused. All of these, I feel the store manager, that I don't know English, that he can do -- so

the store manager can do anything, not going through the right procedure.

I'm not the same as the other American fellows. The same right and law, the same I should have, in the way they treat me, they didn't just treat me the same way. Coming to America has been 20 years, 20-some years. I think that America is a freedom and -- a freedom country. In laws, everyone is equal, especially for laws, people, their language is not English.

For the non-English speaking immigrants, give a lot of help, provide a lot of convenience. I could test my driver's license in Chinese. I could test my citizenship in Chinese, citizenship. Go to hospital, I get free patient help. All these is different from Meijer. The store manager -- especially store manager at Meijer, the way he treated the immigrants who don't speak English, this is a big contrast.

Because -- because the nature of your work, the Committee, to those people who don't know English, especially older -- olderly [sic] people, no major in life, work, all the hard work

2.2

on the difficulties. You know all about those.

Every time when I encounter the problems,
I first think of get the help from you, the
Committee members. I believe with your help, you
will help me to find out the real -- I mean the
real situation, the whole incident, and give me
justice, give me an explanation. For your help,
I really appreciate it. I greatly appreciate it.

One thing I would like to stress, the first time I talked with Joshua Brewster, Joshua kept on saying as long as you could find them, the difference between file -- laying off the fellow Americans and laying off you, then you can say that's discrimination.

The facts I address here, there are so many differences. Hoping you can change your decision. I would like to say one more time, last two decisions, about the facts I talk earlier, I didn't receive any responses about the facts I addressed. I hope Joshua could afford to you my appeal, and the investigation at Meijer will serious consider the next decision.

Thank you.

1 CHAIRMAN CARTER: Thank you. 2 Are there any --3 MS. RINCONES-CHAVEZ: She's asking if 4 you have any questions. 5 CHAIRMAN CARTER: Yes, I was asking 6 that same thing. 7 Do you have any questions to ask? 8 COMM. RAMOS: Not from these 9 wonderful people, but I have questions among this 10 group, and perhaps with Marcos as well, but it 11 would be in a closed session, I would think. 12 CHAIRMAN CARTER: Okay. COMM. BAYNARD: I have one question. 13 14 MS. GAO: Yeah. 15 COMM. BAYNARD: You say there were --16 if I understood this right, there were five 17 cashiers who misused coupons as well? 18 Well, among those five MS. GAO: 19 cashiers that misused the coupons, three of them, 20 they stole the coupons, two of them used the coupon illegally to purchase the wrong things 21 22 they should not purchase. The cashier picked up

the coupon.

1 COMM. BAYNARD: Excuse me, but they 2 did not get fired? They did not get fired? 3 MS. GAO: They got fired. The five 4 people picked -- they got fired, but the person 5 picking up the coupon who was a cashier helping, 6 two of them didn't get fired. 7 COMM. BAYNARD: Okay. Thank you. 8 CHAIRMAN CARTER: Are there any other 9 questions? (No response.) 10 CHAIRMAN CARTER: I think we need to 11 12 move on. 13 Thank you. MS. GAO: Can she say one more thing? 14 CHAIRMAN CARTER: Short, one more 15 16 short thing. 17 MS. GAO: Well, according to the coupon policy at Meijer, the cashier -- the 18 19 cashier has to void coupon. They has to enter 20 it, but they shouldn't just he throw it away. 21 CHAIRMAN CARTER: We saw the coupon 22 last time she was here. 23 MS. GAO: I'm sorry?

CHAIRMAN CARTER: She wants to show 1 2 us the coupon, and we saw it last time she was 3 here. 4 MS. GAO: No, no, she's not showing 5 it. 6 CHAIRMAN CARTER: Okay. She's waving 7 the coupons around. MS. GAO: Thank you. 8 (Discussion off the record.) 9 CHAIRMAN CARTER: Are there any other 10 questions or announcements or minutiae? 11 COMM. RAMOS: Do we have this 12 discussion off -- how do we do that? 13 CHAIRMAN CARTER: Oh, yeah, you 14 15 wanted to have a discussion off the record. 16 Well, make an observation of the next meeting dates, and we can adjourn, if you stay for a 17 discussion off the record and signatures. 18 So, we're off the record. 19 20 Thereupon, the proceedings of 21 September 28, 2012 were concluded at 12:01 o'clock p.m. 22 23

CERTIFICATE

I, Lindy L. Meyer, Jr., the undersigned Court Reporter and Notary Public residing in the City of Shelbyville, Shelby County, Indiana, do hereby certify that the foregoing is a true and correct transcript of the proceedings taken by me on Friday, September 28, 2012 in this matter and transcribed by me.

Lindy L. Meyer, Jr.,

Notary Public in and for the State of Indiana.

My Commission expires October 27, 2016.

\$
\$80 [1] - 27:19
•
'14-'15 _[2] - 4:9, 4:14
1
100 [1] - 2:8
11:15 _[2] - 1:17, 3:1
12922 [1] - 1:22
12:01 [1] - 34:21
15 [1] - 24:7
17 [1] - 29:12 1st [1] - 14:19
100[1] 17.10
2
20 [1] - 30:7
20-some [1] - 30:7
2012 [5] - 1:5, 1:17, 3:1,
34:21, 35:7
2016 _[1] - 35:15 27 _[1] - 35:15
28 [5] - 1:5, 1:17, 3:1, 34:21, 35:7
3
317 [1] - 1:23
4
402 [1] - 1:15
46032 [1] - 1:22
46204 [1] - 2:8
6
60 [1] - 18:2
600 [1] - 19:3
65-years-old [1] - 29:5
8
848-0088 [1] - 1:23
Α
a.m _[2] - 1:17, 3:1

able [1] - 16:18

above-captioned [1] - 1:10

accept [7] - 3:8, 3:11, 6:7, 6:21, 7:17, 8:16, 12:13 access [1] - 22:6 according [1] - 33:17 ACCURATE [1] - 1:21 accused [1] - 26:16 activities [1] - 13:7 ADA [2] - 19:18, 20:5 addition [1] - 13:20 address [2] - 24:6, 31:15 addressed [2] - 18:11, 31:20 adjourn [1] - 34:17 Administrative [1] - 13:3 advertisements [1] - 15:9 advisor[1] - 27:22 Advocacy [1] - 14:11 affect [2] - 25:1, 25:13 affirmed [1] - 29:13 afford [1] - 31:20 agencies [2] - 15:13, 21:22 agency [9] - 14:2, 14:12, 14:21, 16:4, 21:11, 21:21, 23:10, 23:13 aggressive[1] - 16:9 ago [1] - 15:23 agreed [1] - 24:7 agreements [2] - 4:4, 13:2 ahead [1] - 13:8 ALSO [1] - 2:14 amend [1] - 27:23 America [2] - 30:7, 30:8 American [1] - 30:3 Americans [1] - 31:13 amount [1] - 20:21 Anderson [1] - 11:5 announcement [1] - 23:8 announcements [3] - 15:8, 22:22, 34:11 annual [1] - 5:2 answer [2] - 15:16, 29:1 Antonio [2] - 11:13, 11:17 Anyway [1] - 12:5 apartment [2] - 14:5, 14:13 Apartments [1] - 12:11 appeal [4] - 18:9, 24:6, 31:21 Appeals [2] - 5:23, 10:18 APPEARANCES [1] - 2:1 appreciate [2] - 31:8 appropriate [1] - 25:3 approve [1] - 29:13 approved [1] - 28:18 area [2] - 13:21, 15:4 areas [3] - 15:5, 15:11, 19:11 arrived [1] - 23:4 Assignment [1] - 10:17 Association [1] - 11:9 attorneys [1] - 13:22 August [1] - 3:23 Authorities [1] - 13:15

Authority [1] - 10:20 Avenue [2] - 1:22, 2:8 Aye [24] - 3:15, 3:16, 3:17, 3:18, 6:11, 6:12, 6:13, 6:14, 7:4, 7:5, 7:6, 7:7, 7:21, 7:22, 7:23, 8:1, 8:21, 8:22, 8:23, 9:1, 12:18, 12:19, 12:20, 12:21

В

Bailey [1] - 11:7 bailiwick [1] - 13:8 Ball [1] - 17:3 Barry [1] - 2:3 based [1] - 9:17 basement [1] - 22:3 basis [2] - 10:3, 19:8 Baughman [1] - 9:7 Baynard [3] - 2:3, 8:9, 11:1 BAYNARD [14] - 3:10, 3:16, 6:9, 6:12, 6:23, 7:5, 7:22, 8:10, 8:22, 12:19, 32:13, 32:15, 33:1, 33:7 BEFORE [1] - 1:1 behalf [1] - 2:9 behavior [2] - 26:17, 26:19 Bend [1] - 11:11 beneficiary [1] - 17:18 best [2] - 17:7, 17:8 better [1] - 18:20 between [2] - 20:16, 31:12 biennial [1] - 4:9 big [3] - 22:19, 23:23, 30:19 biliboards [1] - 15:10 bit [2] - 10:11, 14:21 Blackburn [1] - 8:5 Bonnie [1] - 12:6 bottom [1] - 9:18 Brad [2] - 22:13, 22:14 break [1] - 23:5 breaking [1] - 17:9 BREWSTER [9] - 10:14, 13:4, 18:21, 19:15, 19:20, 19:23, 20:7, 23:6, 23:21 Brewster [3] - 2:7, 24:16, 31:10 brief[1] - 13:10 Brighton [1] - 1:22 broken [1] - 15:1 Brooks [1] - 12:11 Brothers [1] - 12:3 Brown [1] - 6:3 budget [3] - 4:14, 5:3, 5:12 budget's [1] - 5:7 budgets [1] - 4:9 Budgets [1] - 4:10 buildings [2] - 14:6, 14:13

Burmese [3] - 14:2, 14:7,

14:11 bus [1] - 15:11 Business [2] - 5:22, 10:17 business [1] - 11:8 Butler [1] - 17:3

C

campaign [1] - 14:20 cannot [1] - 29:5 capacity [1] - 12:8 captioned [1] - 1:10 cards [1] - 15:11 care [1] - 25:5 Carmel [1] - 1:22 CARTER [62] - 3:3, 3:12, 3:14, 3:19, 3:21, 4:17, 5:14, 5:17, 5:20, 6:6, 6:10, 6:15, 6:17, 7:3, 7:8, 7:10, 7:16, 7:20, 8:2, 8:4, 8:7, 8:15, 8:20, 9:2, 9:5, 9:10, 10:9, 10:12, 10:15, 11:16, 11:21, 12:1, 12:17, 12:22, 13:1, 15:18, 18:7, 18:13, 19:12, 19:16, 19:21, 20:4, 20:8, 20:11, 22:17, 22:21, 23:3, 23:17, 24:3, 24:10, 25:6, 32:1, 32:5, 32:12, 33:8, 33:11, 33:15, 33:21, 34:1, 34:6, 34:10, 34:14 Carter [2] - 1:11, 2:3 case [7] - 6:2, 7:12, 8:10, 9:6, 9:13, 10:18, 24:7 cases [5] - 6:18, 8:8, 11:7, 11:13, 27:18 cashier [11] - 26:14, 26:20, 26:21, 27:1, 27:2, 27:3, 27:11, 32:22, 33:5, 33:18, 33:19 cashiers [7] - 26:3, 26:7, 26:8, 26:22, 27:9, 32:17, 32:19 categories [1] - 17:10 Catherine [1] - 11:6 celebration [1] - 24:1 center [1] - 14:9 Center [7] - 1:15, 2:7, 8:12, 11:2, 11:10, 14:11 certain [2] - 17:16, 17:17 certainly [2] - 18:21, 20:13 CERTIFICATE [1] - 35:1 certify [1] - 35:5 CHAIRMAN [62] - 3:3, 3:12, 3:14, 3:19, 3:21, 4:17, 5:14, 5:17, 5:20, 6:6, 6:10, 6:15, 6:17, 7:3, 7:8, 7:10, 7:16, 7:20, 8:2, 8:4, 8:7, 8:15, 8:20, 9:2, 9:5, 9:10, 10:9, 10:12, 10:15, 11:16,

11:21, 12:1, 12:17, 12:22, 13:1, 15:18, 18:7, 18:13, 19:12, 19:16, 19:21, 20:4, 20:8, 20:11, 22:17, 22:21, 23:3, 23:17, 24:3, 24:10, 25:6, 32:1, 32:5, 32:12, 33:8, 33:11, 33:15, 33:21, 34:1, 34:6, 34:10, 34:14 Chairman [2] - 1:12, 2:3 change [1] - 31:16 charge [1] - 22:15 Charles [1] - 2:4 CHAVEZ [6] - 8:6, 11:20, 11:22, 23:1, 24:9, 32:3 Chavez [1] - 2:13 cheating [1] - 26:17 check [1] - 28:8 Chinese [2] - 30:13, 30:14 choose [1] - 28:23 Christmas [2] - 23:19, 23:20 citizenship [2] - 30:14, 30:15 City [2] - 11:4, 35:4 CIVIL [2] - 1:1, 2:6 Civil [3] - 1:11, 3:4, 12:9 CLE [1] - 13:21 Clifton [1] - 12:11 closed [1] - 32:11 closing [2] - 16:14, 16:15 Clyde's [1] - 12:7 CM [1] - 1:21 coffee [1] - 23:4 Coffey [1] - 11:1 collaboration[1] - 21:20 column [1] - 4:20 Coming [1] - 30:6 COMM [64] - 3:10, 3:13, 3:15, 3:16, 3:17, 3:18, 4:15, 4:20, 4:23, 5:6, 5:10, 6:2, 6:8, 6:9, 6:11, 6:12, 6:13, 6:14, 6:23, 7:1, 7:2, 7:4, 7:5, 7:6, 7:7, 7:12, 7:18, 7:19, 7:21, 7:22, 7:23, 8:1, 8:10, 8:17, 8:18, 8:19, 8:21, 8:22, 8:23, 9:1, 9:6, 9:12, 10:10, 11:14, 12:15, 12:16, 12:18, 12:19, 12:20, 12:21, 16:22, 17:11, 18:6, 20:18, 21:14, 22:16, 23:19, 23:22, 32:8, 32:13, 32:15, 33:1, 33:7, 34:12 Comm [11] - 6:1, 7:11, 8:5, 8:9, 9:5, 10:21, 11:1, 11:4, 11:7, 11:13, 11:18 comment [3] - 20:12, 21:7, 25:2 comments [1] - 3:7 Comments [1] - 5:17 **COMMISSION** [4] - 1:1, 2:2, 2:6, 2:10

Commission [7] - 1:11, 2:9,

3:5, 4:10, 8:13, 12:9, 35:15 Commissioners [1] - 5:23 Committee [4] - 24:14, 24:16, 30:21, 31:4 Communications [1] - 22:13 communities [1] - 14:23 community [4] - 14:3, 14:9, 16:11, 17:22 Community [1] - 12:12 company [1] - 10:3 Company [1] - 6:19 Complainant [1] - 5:23 concentration [1] - 14:7 concluded [1] - 34:21 Conclusions [1] - 12:5 conclusions [1] - 12:14 condition [1] - 9:17 conducted [1] - 15:23 conducting [3] - 13:21, 14:12, 16:12 Conference 11 - 1:15 conjunction[1] - 14:1 connected [2] - 21:2, 21:3 Connie [1] - 6:3 consent [1] - 13:2 consider [1] - 31:22 continued [1] - 8:8 continuing [1] - 13:10 contrast [1] - 30:19 convenience [1] - 30:12 Cook [3] - 2:11, 3:23, 5:15 COOK [7] - 4:2, 4:16, 4:19, 4:22, 5:5, 5:9, 5:13 cooperative [1] - 4:4 Corporation [2] - 11:10, 12:12 correct [2] - 28:20, 35:6 cost [2] - 9:19, 10:1 counties [2] - 13:17, 13:19 country [1] - 30:9 county [1] - 23:12 County [2] - 1:14, 35:4 couple [1] - 13:12 coupon [8] - 26:16, 32:21, 32:23, 33:5, 33:18, 33:19, 33:21, 34:2 coupons [13] - 26:8, 26:9, 26:22, 27:4, 27:6, 27:8, 27:12, 27:19, 28:12, 32:17, 32:19, 32:20, 34:7 course [2] - 20:4, 22:18 Court [1] - 35:3 cover [1] - 29:2 cracks [1] - 20:16 create [2] - 20:5, 21:20 Crenshaw [4] - 2:4, 6:1, 10:21, 11:18 CRENSHAW [12] - 3:15, 6:2,

6:11, 7:1, 7:4, 7:19, 7:21,

8:17, 8:21, 11:14, 12:15, 12:18 cut [1] - 22:12 D d/b/a [1] - 1:21 Daniel [1] - 2:12 Daniels [1] - 1:21 Danny [2] - 13:5 Danny's [1] - 13:8 date [1] - 5:1 dates [1] - 34:17 David [2] - 1:11, 2:3 Debbie [1] - 2:13 decide [1] - 28:9 decision [2] - 31:17, 31:22 decisions [1] - 31:18 Deckard [1] - 2:12 deficiency [1] - 28:22 definitely [1] - 19:9

definition [2] - 22:2, 22:12 demographic [3] - 17:16, 17:18, 21:1

Dep [1] - 2:7

Department [3] - 11:3, 22:1 department [1] - 23:13 Deputy [2] - 6:5, 8:13

determine [1] - 16:19 develop [2] - 16:20, 17:5 developed [1] - 21:16

developing [1] - 16:8 difference [1] - 31:12

differences [1] - 31:16 different [8] - 14:5, 14:23,

25:11, 26:6, 26:17, 26:20, 30:16

difficulties [1] - 31:1 Director [3] - 2:7, 12:8, 22:13

Director's [3] - 6:5, 7:14, 8:13

disability [3] - 19:9, 19:19, 20:1

disagreed [1] - 25:1 discharge [2] - 10:2, 10:7 discharged [1] - 9:14

discrimination [5] - 25:22, 26:6, 27:15, 27:16, 31:14 **Discussion** [1] - 34:9

discussion [3] - 34:13, 34:15, 34:18

disobey [1] - 26:10 document [1] - 29:10

dollars [1] - 16:7 done (6) - 14:16, 17:11,

17:12, 17:14, 22:14, 22:18 down [4] - 13:13, 13:15,

15:1, 17:9 drinks [1] - 23:3 driver's [1] - 30:13 due [2] - 9:15, 9:16 duties [1] - 9:19

Ε

e-mail [3] - 15:19, 17:12, 17:14 e-mails [1] - 20:13 edits[1] - 22:14 education [4] - 13:7, 14:13, 15:16, 16:10 Education [2] - 22:1, 22:2 EEOC [1] - 4:4 effective [2] - 9:20, 10:1 efforts [2] - 13:11, 13:12 either [1] - 21:20 election [1] - 4:18 electronically [2] - 17:15, 17:20 eliminate [1] - 17:17 Emergency [1] - 9:7 employed [1] - 20:3 employee [4] - 9:13, 9:17, 9:20, 9:22 employees [3] - 24:19, 27:5, 27:10 Employment [1] - 11:19 employment [1] - 19:11 encounter [2] - 18:16, 31:2 encourage [1] - 17:23 end [2] - 14:3, 23:14 English [8] - 11:2, 29:5, 29:7, 29:23, 30:10, 30:11, 30:19, 30:22 enter [1] - 33:19 entertain [1] - 3:8 equal [1] - 30:9 especially [3] - 30:9, 30:17, 30:22 essentially [4] - 14:19, 15:2, 16:1, 16:12 esteem [1] - 29:4 Evansville [4] - 13:14, 13:16, 13:17, 13:19 event [1] - 17:22 events [1] - 21:8 evidence [1] - 9:21 exactly [1] - 19:5 excited [1] - 14:16 Excuse [1] - 33:1 Executive [1] - 12:8 existing [1] - 15:12 expires [1] - 35:15 explain [1] - 19:7 explanation [1] - 31:7

express [2] - 25:23, 29:10

extremely [1] - 13:10

F

face [1] - 21:9 Facebook [2] - 15:19, 20:13 Fact [1] - 12:5 fact [2] - 12:13, 21:5 facts [3] - 31:15, 31:18, 31:20 fair [3] - 18:14, 20:20 fall [2] - 10:5, 20:16 families [1] - 18:3 Fantastic [1] - 5:13 far [2] - 9:12, 19:11 favor [6] - 3:14, 6:10, 7:3, 7:20, 8:20, 12:17 Federal [1] - 4:6 fellow [1] - 31:13 fellows [1] - 30:4 Festival [1] - 18:2 file [1] - 31:12 fill [1] - 17:23 filled [1] - 18:3 film [2] - 22:9, 22:12 Financial [3] - 3:22, 4:3, 5:18 financial [1] - 10:8 Findings [1] - 12:5 findings [4] - 7:14, 12:13, 25:17 fire [4] - 25:19, 25:21, 26:2, 27:13 fired [13] - 26:7, 27:2, 27:5, 27:17, 27:18, 28:14, 29:4, 29:14, 33:2, 33:3, 33:4, 33:6 firing [1] - 27:16 first [6] - 5:1, 25:18, 26:6, 31:3, 31:10 First [1] - 24:13 Fiscal [2] - 4:8, 4:14 Five [1] - 26:8 five [6] - 14:5, 27:8, 27:16, 32:16, 32:18, 33:3 floor[1] - 24:11 focused [1] - 15:3 following [1] - 26:4 foregoing (1) - 35:5 Fort [1] - 13:23 forward [1] - 23:15 four [2] - 15:2 fourth [1] - 27:14 free [3] - 16:1, 22:15, 30:15 freedom [2] - 30:8 Friday 121 - 1:17, 35:7 funds [2] - 4:4, 4:5

G

Gaines [1] - 6:19

Gao [6] - 2:15, 10:19, 22:23, 23:7, 24:5, 24:12 GAO [10] - 24:13, 25:8, 32:14, 32:18, 33:3, 33:14, 33:17, 33:23, 34:4, 34:8 Garcia's [1] - 11:13 Gary [1] - 11:3 gauge [1] - 16:17 generate [1] - 16:18 Gengxin [1] - 2:16 Gidney [3] - 2:4, 9:5, 11:4 GIDNEY[14] - 3:13, 3:18, 6:8, 6:14, 7:7, 7:18, 8:1, 8:18, 9:1, 9:6, 9:12, 10:10, 12:16, 12:21 given [2] - 13:6, 28:13 Golden [1] - 6:18 Government [3] - 1:14, 2:7, 4:6 grade [1] - 26:13 gray [1] - 12:6 Great [1] - 22:16 great [1] - 18:1 GreatCare [1] - 10:23 greatly [1] - 31:8 Gregory [1] - 11:2 Groucho [1] - 12:2 ground [2] - 14:15, 21:22 group [1] - 32:10 guess [3] - 20:11, 21:11,

Н

guidance [1] - 9:11

happy [1] - 15:16

23:7

hard [4] - 20:22, 21:17, 21:20, 30:23 head [1] - 10:14 health [1] - 23:12 Health [1] - 11:9 hear [1] - 23:6 heavily [2] - 15:3 help [9] - 16:19, 17:5, 22:6, 30:12, 30:16, 31:3, 31:4, 31:5, 31:7 helping [1] - 33:5 helpless [2] - 29:8 helps [1] - 22:9 hereby [1] - 35:5 hiding [1] - 20:14 high [3] - 14:6, 22:2, 22:11 high-definition [1] - 22:2 Hills [2] - 12:10, 12:11 hits [2] - 20:19, 20:21 hope [1] - 31:20 Hoping [1] - 31:16 hospital [1] - 30:15 Hospital [2] - 11:6, 11:11

house [1] - 17:10 Housing [2] - 10:20, 13:15 housing [1] - 13:14 Hu [1] - 2:16 HUD [1] - 4:3 hundred [1] - 19:2 hurt [1] - 29:6

1

ICON [1] - 12:9

ICRC [1] - 20:14

30:18

illegal [2] - 26:23, 27:7

immigrants [2] - 30:11,

important [1] - 21:12

importantly [1] - 17:17

illegally [1] - 32:21

in-house [1] - 17:10 Inc [2] - 10:19, 12:7 incident [1] - 31:6 INDIANA [3] - 1:1, 1:21, 2:6 Indiana [13] - 1:10, 1:13, 1:14, 1:16, 1:22, 2:7, 2:8, 3:4, 12:9, 15:6, 27:11, 35:4, 35:13 Indianapolis [2] - 1:16, 2:8 individual [3] - 4:5, 9:23, 20:6 inform [2] - 24:19, 25:10 information [3] - 14:12, 15:11, 15:14 informed [2] - 24:22, 25:12 interpreter [1] - 24:12 invested [1] - 16:7 investigate [3] - 28:6, 28:8, 29:3 investigated [1] - 27:17 investigation [4] - 28:7, 28:11, 29:21, 31:21 investigations [1] - 26:11 investigator [2] - 9:11, 11:23 investigators [1] - 18:19 investment [1] - 16:17 involves [1] - 9:13

J

it'll [1] - 16:19

Jamal [2] - 12:7, 21:18 January [1] - 23:10 Jefferson [1] - 10:23 Jeffersonville [1] - 10:20 job [4] - 16:6, 20:3, 20:6, 23:12 Joseph [2] - 8:11, 11:10 Josh [1] - 18:19 Joshua [7] - 2:7, 21:18, 24:16, 25:8, 31:10, 31:20 Joshua's [2] - 25:2, 25:14 Jr [3] - 1:12, 35:2, 35:11 justice [1] - 31:7

K

keep [2] - 4:7, 20:2 kept [1] - 31:11 Kevin [1] - 11:5 kicked [1] - 14:18 Kidd [1] - 11:18 kind [3] - 9:18, 16:17, 17:8 Kroger [1] - 6:19

L

lady [1] - 29:6 laid [1] - 29:19 language [3] - 28:5, 28:23, 30:10 last [6] - 15:23, 18:1, 23:20, 31:18, 33:22, 34:2 Law [1] - 12:6 law [6] - 12:14, 18:11, 18:15, 19:10, 25:9, 30:4 laws [2] - 30:9, 30:10 laying [3] - 29:20, 31:12, 31:13 leave [2] - 29:14, 29:15 leaving [1] - 23:9 less [3] - 9:20, 9:22, 11:22 letter[1] - 29:10 level [2] - 16:11, 21:22 license[1] - 30:13 life [1] - 30:23 life's [1] - 29:6 lighter [1] - 15:4 limit [1] - 20:23 Lindy [3] - 1:12, 35:2, 35:11 line [2] - 5:8, 9:18 LLC [2] - 12:10 local [4] - 14:1, 15:13, 16:10, 21:22 locals [1] - 21:21 **Logistics** [1] - 6:3 logo[1] - 15:13 look [3] - 10:21, 22:5, 23:15 looks [1] - 13:6 LOPEZ [10] - 13:9, 15:21, 17:1, 17:13, 18:12, 18:18, 20:20, 21:16, 22:20, 23:23 Lopez [2] - 2:12, 13:5

Μ

mail [3] - 15:19, 17:12, 17:14

mails [1] - 20:13 major [2] - 25:23, 30:23 majority [1] - 19:4 manager [12] - 28:8, 28:15, 28:17, 28:19, 28:20, 28:22, 29:20, 29:22, 30:1, 30:17 Manor[1] - 11:2 Marc [1] - 11:4 Marco [2] - 2:12, 22:19 Marcos [1] - 32:10 Marsha [1] - 10:19 Mart [1] - 10:22 Marx [1] - 12:3 Maryland [1] - 23:11 matter[3] - 1:10, 4:17, 35:7 mean [8] - 18:18, 18:21, 19:17, 19:18, 25:17, 26:21, 27:2, 31:5 media [2] - 14:20, 15:16 medical [2] - 9:15, 10:6 Medical [1] - 11:10 medium [1] - 20:23 meeting [2] - 3:4, 34:16 **MEETING** (1) - 1:5 meetings [1] - 21:19 Meijer [14] - 10:19, 24:18, 25:4, 25:5, 25:9, 25:11, 26:10, 27:10, 29:15, 29:16, 30:16, 30:18, 31:21, 33:18 Meijer's [1] - 29:12 members [1] - 31:4 MEMBERS [1] - 2:2 Memorial [1] - 11:11 message [1] - 14:22 messaging [2] - 16:8, 22:4 Meyer [3] - 1:12, 35:2, 35:11 minutes [4] - 3:7, 3:11, 24:7 minutiae [1] - 34:11 miss [1] - 23:17 mistake [1] - 28:21 mistakes [1] - 29:2 misunderstanding [3] -18:17, 19:10, 19:18 misused [2] - 32:17, 32:19 mode [1] - 12:2 month [5] - 3:23, 5:3, 5:4, 19:1, 22:9 most [2] - 13:6, 19:2 motion [7] - 3:8, 3:10, 6:7, 6:21, 7:17, 8:16, 12:13 Mount [1] - 12:11 move [2] - 5:22, 33:12 moved [6] - 6:8, 6:23, 7:18, 8:17, 8:18, 12:15 movie [1] - 12:3 movies [1] - 12:3 moving [1] - 23:10 MR [19] - 10:14, 13:4, 13:9, 15:21, 17:1, 17:13, 18:12,

18:18, 18:21, 19:15, 19:20, 19:23, 20:7, 20:20, 21:16, 22:20, 23:6, 23:21, 23:23 MS [23] - 4:2, 4:16, 4:19, 4:22, 5:5, 5:9, 5:13, 8:6, 11:20, 11:22, 23:1, 24:9, 24:13, 25:8, 32:3, 32:14, 32:18, 33:3, 33:14, 33:17, 33:23, 34:4, 34:8

Ν

N103 [1] - 2:8 name [1] - 21:10 national [1] - 19:8 nature [1] - 30:20 Nauracy [1] - 8:11 near (1) - 9:14 necessarily [3] - 9:22, 21:2, 21:3 necessary [1] - 10:7 need [4] - 5:21, 10:12, 20:5, 33:11 needed [1] - 9:23 Needs [1] - 28:5 net [1] - 5:2 never [1] - 14:16 New [2] - 10:17, 10:18 news [1] - 8:4 newsletters [1] - 15:19 next [5] - 15:5, 16:21, 21:9, 31:22, 34:16 non [2] - 29:7, 30:11 non-English [2] - 29:7, 30:11 North [2] - 2:7, 2:8 Notary [3] - 1:13, 35:3, 35:12 note [4] - 4:3, 4:8, 13:13, 15:22 notice [2] - 24:17, 24:18 noticed [1] - 18:8

0

numbers [1] - 18:22

Nursing [1] - 8:11

often [1] - 20:1

o'clock [3] - 1:17, 3:1, 34:21 obligation [1] - 5:4 observation [1] - 34:16 observations [1] - 20:9 October [7] - 13:14, 14:3, 14:19, 15:23, 16:13, 16:16, 35:15 odd [1] - 10:4 OF [3] - 1:1, 1:5, 1:21 off-line [1] - 5:8 office [1] - 28:3 official [1] - 12:8 old [1] - 23:11 Old [1] - 5:22 older [1] - 30:22 olderly [1] - 30:22 OmniSource [1] - 11:17 once [1] - 22:9 one [21] - 5:1, 9:20, 9:22, 11:12, 11:15, 15:3, 15:21, 18:8, 23:11, 25:12, 25:18, 27:4, 27:5, 27:10, 27:11, 27:18, 28:1, 31:17, 32:13, 33:14, 33:15 One [3] - 21:23, 26:20, 31:9 one-year-old [1] - 23:11 ongoing [2] - 13:11, 17:3 Opportunities [1] - 7:13 opportunities [1] - 23:16 opportunity [2] - 3:6, 24:15 opposed [7] - 3:19, 6:15, 7:8, 8:2, 9:3, 10:2, 12:22 Orchid [2] - 12:10 order [2] - 3:5, 12:14 Order [1] - 12:6 orientated [2] - 27:12, 27:22 orientation [4] - 24:22, 25:1, 25:11, 26:15 oriented [1] - 27:9 origin [1] - 19:9 OTHER [1] - 2:10 Otherwise [1] - 3:8 ourselves [2] - 17:1, 20:23 outcome [1] - 26:20 outreach [4] - 13:7, 13:11, 15:15 outsourcing [1] - 16:22 own [1] - 22:3

Р

P.C [1] - 11:8 p.m [1] - 34:21 paid [1] - 15:8 Pamela [3] - 2:11, 10:22, 11:18 paper [2] - 17:21, 17:22 part [2] - 15:12, 17:13 partner [1] - 14:11 partnered [1] - 17:2 partnering [1] - 16:11 Partners [1] - 7:13 partnership [3] - 14:15, 17:3, 21:23 partnerships [2] - 15:12, 21:23 party [2] - 23:19, 23:20 past [3] - 14:18, 16:18, 29:14 patient [1] - 30:15 Patterson [1] - 6:3 people [18] - 16:2, 16:6,

17:23, 18:10, 18:16, 19:5, 19:17, 19:23, 20:16, 21:5, 21:7, 27:8, 27:16, 30:10, 30:21, 30:23, 32:9, 33:4 percent [2] - 4:12, 4:13 performance [1] - 29:12 perhaps [1] - 32:10 Perri [1] - 7:13 person [9] - 19:13, 27:18, 27:19, 27:20, 27:22, 27:23, 29:5, 33:4 person's [1] - 27:21 pertain [2] - 24:23, 25:13 Peterson [1] - 11:17 Phillip [2] - 10:22, 12:6 Physician [1] - 11:9 pick [4] - 26:15, 26:21, 27:3 picked [2] - 32:22, 33:4 picking [3] - 27:6, 28:12, 33:5 pieces [1] - 16:9 planning [2] - 14:4, 14:14 Plus [1] - 11:19 point [4] - 24:16, 27:7, 27:22, 28:7 points [2] - 26:4, 26:5 Police [1] - 11:3 policies [1] - 25:13 policy [12] - 24:20, 24:23, 25:19, 25:21, 26:10, 26:12, 26:15, 27:12, 27:13, 28:16, 28:19, 33:18 post [1] - 16:13 post-survey [1] - 16:13 PRESENT [2] - 2:10, 2:14 pressured [1] - 29:7 presumably [1] - 3:6 pretty [1] - 22:18 previous [2] - 4:11, 21:19 price [2] - 25:16 probable [4] - 6:5, 6:20, 7:15, 8:14 problem [1] - 28:5 problems [3] - 11:23, 25:9, procedure [3] - 27:14, 27:15, 30:2 procedures [2] - 24:23, 25:13 proceedings [2] - 34:20, PROCEEDINGS [1] - 1:9 process [2] - 14:14, 16:16 Properties [1] - 12:10 prove [1] - 9:23 provide [2] - 17:20, 30:12 provided [1] - 18:4 providing [1] - 16:10

PSA's [1] - 22:10

PUBLIC [1] - 1:5 public [1] - 15:7 Public [3] - 1:13, 35:3, 35:12 purchase [4] - 26:23, 27:1, 32:21, 32:22 put [4] - 12:1, 21:9, 22:9, 26:18

Q

quadrants [1] - 15:2 quarter [1] - 15:5 questions [8] - 5:14, 15:17, 20:8, 32:4, 32:7, 32:9, 33:9, 34:11 quit [1] - 29:15 quorum [1] - 3:5

R

race [1] - 19:8 Radio [1] - 9:7 radio [2] - 15:9, 22:10 Ramos [3] - 2:5, 7:11, 11:7 **RAMOS** [24] - 3:17, 4:15, 4:20, 4:23, 5:6, 5:10, 6:13, 7:2, 7:6, 7:12, 7:23, 8:19, 8:23, 12:20, 16:22, 17:11, 18:6, 20:18, 21:14, 22:16, 23:19, 23:22, 32:8, 34:12 rather [1] - 14:8 rationale [1] - 9:16 read [2] - 16:4, 25:20 ready [2] - 4:9, 23:2 real [5] - 21:1, 21:10, 29:18, 31:5, 31:6 really [1] - 31:8 rearranged [1] - 9:18 reason [2] - 26:8, 29:18 reasons [2] - 10:6, 10:8 rebranding [1] - 14:21 receive [2] - 18:23, 31:19 received [1] - 16:15 Recess [1] - 24:2 recite [1] - 24:21 recognizable [1] - 16:5 recommend [3] - 6:19, 7:14, 8:12 recommendation [6] - 6:4, 6:7, 6:22, 7:17, 9:8, 10:13 record [4] - 34:9, 34:15, 34:18, 34:19 reduction [1] - 4:14 referring [1] - 12:4 refused [2] - 29:17, 29:22 Reginald [1] - 11:1 Regional [2] - 11:6, 11:10 regions [1] - 15:2

regret [1] - 28:1 regulation [7] - 24:19, 24:21, 25:10, 26:1, 26:3, 27:21, Rehabilitation [1] - 8:12 religion [1] - 19:8 remaining [1] - 5:3 remand [2] - 9:8, 10:13 remember [1] - 4:11 report [4] - 13:6, 28:6, 28:11, 29:20 Report [4] - 3:22, 4:3, 5:18, 5:22 Reporter [1] - 35:3 **REPORTING** [1] - 1:21 reporting [1] - 4:6 request [1] - 29:16 requests [1] - 18:9 requires [1] - 19:10 researchers [1] - 17:5 residents [1] - 14:7 residing [1] - 35:3 Resource [1] - 18:2 Respondent [1] - 9:16 responding [1] - 17:16 response [11] - 3:20, 5:16, 5:19, 6:16, 7:9, 8:3, 9:4, 12:23, 17:8, 20:10, 33:10 responses [2] - 18:1, 31:19 responsibility [2] - 24:18, 25:10 Restaurant [1] - 12:7 restrictions [1] - 9:15 retention [2] - 4:12, 5:2 return [1] - 16:17 reversion [1] - 4:21 review [2] - 3:6, 9:9 RIGHTS [2] - 1:1, 2:6 rights [2] - 16:3, 19:19 Rights [3] - 1:11, 3:4, 12:9 RINCONES [6] - 8:6, 11:20, 11:22, 23:1, 24:9, 32:3 Rincones [1] - 2:13 RINCONES-CHAVEZ [6] -8:6, 11:20, 11:22, 23:1, 24:9, 32:3 Rincones-Chavez [1] - 2:13 Robert [1] - 11:7 Rock [1] - 7:12 Room [2] - 1:15, 2:8 RPR/CP [1] - 1:21 running [2] - 15:8, 15:9 Rush [1] - 10:19

S

saw [2] - 33:21, 34:2 School [1] - 12:12

Ruth [1] - 6:18

Sebos (1) - 8:11 second [5] - 3:12, 24:15, 24:17, 25:20, 28:14 Second [8] - 3:13, 6:9, 7:1, 7:2, 7:19, 8:19, 12:16, 26:19 security [1] - 28:4 see [5] - 5:10, 9:21, 10:3, 10:10, 11:12 self [1] - 29:4 self-esteem [1] - 29:4 Senate [1] - 2:8 send [3] - 22:12, 24:1, 26:11 send-off [1] - 24:1 separate [1] - 4:7 separated [2] - 4:5, 25:14 SEPTEMBER [1] - 1:5 September [5] - 1:17, 3:1, 3:4, 34:21, 35:7 serious [1] - 31:22 service [1] - 15:7 Services [2] - 6:3, 9:7 session [2] - 24:4, 32:11 set [2] - 21:15, 26:3 Shelby [2] - 1:14, 35:4 Shelbyville [1] - 35:4 Shell [1] - 11:4 Shenika [1] - 6:18 Shook [1] - 10:14 short [2] - 23:5, 33:16 Short [1] - 33:15 show [3] - 5:6, 19:7, 34:1 showing [1] - 34:4 Shuqin [2] - 2:15, 10:18 sic [1] - 30:22 side [2] - 4:8, 15:16 signatures [1] - 34:18 Singleton [1] - 10:22 situation [1] - 31:6 Smith [1] - 12:7 sometimes [1] - 17:18 sorry [1] - 33:23 sort [2] - 17:4, 18:16 south [1] - 13:13 South [2] - 1:15, 11:11 Southwestern [1] - 15:6 Spanish [2] - 18:4, 18:5 speaking [1] - 30:11 special [1] - 19:19 specifically [1] - 20:5 Sr [1] - 11:6 St [2] - 11:6, 11:10 staff [5] - 17:9, 21:5, 21:6, 22:7, 23:9 **STAFF** [1] - 2:10 standpoint [1] - 5:11 stars [1] - 22:19 start [1] - 14:21

starting [2] - 14:19, 15:6

STATE [1] - 1:1 state [6] - 14:23, 15:1, 16:5, 21:13, 21:21, 23:9 State [3] - 1:13, 17:4, 35:13 statement [1] - 25:15 statewide [1] - 13:11 stay [1] - 34:17 steal [2] - 26:17, 27:3 Steven [1] - 2:5 still [1] - 20:15 stole [3] - 26:8, 27:19, 32:20 Stone [1] - 11:2 store [13] - 28:7, 28:8, 28:14, 28:15, 28:17, 28:19, 28:20, 28:22, 29:20, 29:22, 30:1, 30:17 strategies [1] - 16:20 Street [1] - 1:16 stress [1] - 31:9 studio [2] - 21:14, 22:2 stuff [6] - 15:20, 20:13, 22:10, 22:11, 22:14 submit [2] - 29:9, 29:10 suggests [1] - 9:22 supervisor [2] - 28:17, 28:18 supervisors [1] - 29:13 supposed [2] - 22:22, 27:1 surrounding [2] - 13:16, 13:18 survey [3] - 16:1, 16:13, 18:4 surveys [2] - 17:22, 18:3 System [1] - 11:5

T

tabulating [1] - 17:9 tail (1) - 14:3 tangibility [1] - 21:11 target [1] - 21:1 Tatum [1] - 11:2 Tehiji [1] - 2:4 ten [1] - 23:13 tend [1] - 18:10 terminated [3] - 19:6, 19:12, test [3] - 25:17, 30:13, 30:14 testimonials [1] - 21:6 THE [1] - 1:1 there'll [4] - 15:7, 15:8, 15:10 Thereupon [1] - 34:20 third [1] - 27:7 thousand [4] - 19:1, 19:2, 27:5, 27:10 three [5] - 4:12, 4:13, 11:7, 15:5, 32:19 throughout [2] - 14:23, 21:12 throw [1] - 33:20 timing [1] - 10:4

today [2] - 13:5, 25:23 together [2] - 14:10, 22:10 took [1] - 28:3 towards [1] - 14:3 tracking [1] - 5:11 training [2] - 13:15, 13:20 transcribed [1] - 35:8 transcript [1] - 35:6 translation [3] - 28:4, 29:9, 29:19 Transportation [1] - 11:5 trash [1] - 26:16 travel [1] - 16:8 traveling [3] - 13:13, 13:17, 13:19 treat [2] - 30:5, 30:6 treated [2] - 19:13, 30:18 tried [2] - 21:17, 21:20 Trinity [1] - 11:9 true [2] - 19:22, 35:5 try [3] - 16:1, 19:7, 20:22 Tumey [1] - 11:5 TV [1] - 22:11 two [5] - 6:18, 8:7, 31:18, 32:20, 33:6

U

Two [1] - 11:22

undersigned [1] - 35:2 understood [1] - 32:16 unfairly [2] - 19:6, 19:13 unofficially [1] - 17:4 up [15] - 13:23, 14:2, 15:10, 18:22, 22:5, 26:3, 26:15, 26:21, 27:3, 27:6, 28:12, 29:2, 32:22, 33:5 Update [1] - 13:3 uphold [3] - 6:20, 7:14, 8:13 upholding [1] - 6:4 upshot [1] - 20:12

V

Vanderburgh [1] - 13:18

vast [1] - 19:4

Vernon [1] - 12:12

verses [2] - 8:11, 11:1

versus [19] - 6:3, 6:19, 7:13, 9:7, 10:19, 10:22, 10:23, 11:3, 11:4, 11:6, 11:8, 11:9, 11:11, 11:17, 11:19, 12:6, 12:9, 12:11

videos [1] - 20:19

Visiting [1] - 11:8

void [1] - 33:19

vote [2] - 5:21, 10:13

VPA [1] - 11:8

W

Wal [1] - 10:22 Wal-Mart [1] - 10:22 wants [1] - 34:1 warning [1] - 28:13 Washington [1] - 1:16 waving [1] - 34:6 Wayne [1] - 13:23 week [3] - 14:18, 18:1, 21:9 West [1] - 1:15 whole [3] - 27:14, 27:15, 31:6 wife [1] - 23:11 William [1] - 1:21 wins [1] - 4:17 wonderful [1] - 32:9 written [2] - 3:11, 28:12 wrote [1] - 27:23

Υ

Year [2] - 4:8, 4:14 year [7] - 4:21, 4:23, 15:5, 16:18, 16:21, 23:11, 23:20 years [7] - 4:11, 18:7, 19:17, 23:13, 29:12, 30:7